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cited sections of the proposal. There is no minimum limit, but proposals must be constructed to include all of the sections and fully address all of the requirements listed below.

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argument, not just an observation or a restatement of the prompt or question. It should be an argument that takes a stand people might disagree with. If you are writing about the Civil War, for example, the thesis "The U.S. Civil War was fought for many reasons good and bad" is not adequate. It should be a single, complete sentence.

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Dr. Karin Forssell is the Director of the Learning, Design & Technology Master's Program and learning, and the design of digital tools that make a positive difference in the classroom context. In addition to her positions at Stanford University.

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